bAYS
U.S. 2022 GUIDE

THE GREATRESET TO
THE WORLDOF WORK

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FOREWORD
BUSINESSES RESET WHILE EMPLOYEE EXPECTATIONS FUNDAMENTALLY SHIFT

The global pandemic has been the most significant driver of rapid change The global pandemic has been the most significant driver of rapid chang in modern times for U.S. businesses. Essentially all aspects of day-toompanies' recruitment processes. From how companies attract new talent, where they look for people to the increasing pressures of wage inflation, and the ever changing value proposition - the entire recruitment life cycle has been disrupted.
The labor market is hotter than ever with more candidates seriously considering leaving their role and having more choices when it comes to potential employers. This coupled with salary inflation- that will likely nnual inflation rate was at a 13 -year high of $5.4 \%$ in June and July 2021. This started to ease in August to $5.3 \%$, however there is no end in sight for the labor market to cool with the talent shortage greater than ever.

Given the looming skills shortage, employers need to reset and take a deeper look at their offerings to ensure they stay ahead in the battle for talent. Compensation is paramount with candidates who are receiving massive pay raises to switch jobs, so employers will want to take a hard look at their pay offerings.
No longer is work-life balance or remote work, nice to haves or
differentiators. They have become expectations and the "new norm" for the world of work. Employees want the total package - this sills. Companies mandating five days a week in the office will have a significantly smaller pool of candidates to choose from.

Remote work has also opened up geographies, allowing companies to hire skilled workers from other states at a lower wage. This poses a challenge for employers who are not able to compete on compensation when large companies enter their local markets to recruit their talent. To combat this, companies should focus on hiring people for potential and training them on the skills they lack.

I hope this report gives you insights into the market as we see it today and will help you make informed decisions on the next steps in your business planning or careers.

David Brown
CEO, Hays U.S.


METHODOLOGY
This survey was conducted from July 15 th to August 1th 2021 with a representative sample of $n=2761$. The survey margin of error with $95 \%$ confidence level.

## KEY FINDINGS

WORKERS READY TO
RESIGN AND MOVE ONTO THEIR NEXT OPPORTUNITY
.ide stepping into the divers seat and taking matters into their own ands when it comesto their next role. 61in of respoñents
expressed that they are seriously considering leaving their current roe. $53 \%$ of expressed that they are seriouslly considering gaving lecir current roie. $33 \%$ of employees stated they would leave their role due to lack of career growth. If
workers feel their career has stalled, it it ikely they will say enough is enough workers feel their career has stallea, it it inkely they wil say enougho and voluntarily leave their jobs. As workers prepare to explore opportunities. this gives employers a chance to attract new skilled talent.

HIRING INTENT IS HIGH BUT ABILITY TO FILL JOBS ISN'T KEEPING PACE

EMPLOYERS NEED TO RESET BY LOOKING AT THEIR COMPENSATION AND TRAINING OFFERINGS

Employers are offering significantly higher wages in efforts to entice new candidates. In fact, $42 \%$ of employers recoonize that they are losing out on alent due to higher pay offered elsewhere. When looking at training, 48\% of employees cited that no training has been initiated by their company to
help develop their skills. Since upskiling focuses on helpoing workers learn future-forward skills, employers can fill open jobs while retaining their current workforce.

When employers were asked about their hiring plans, $62 \%$ of them said they intend to increase permanent headcount over the next year. This is up by $27 \%$ from last year which speaks to how hot the current job market is and how this is a favorable market for candidates who have more options than ever. Additionally, $37 \%$ of employers are also seeking to build their contingent workforce. With candidates in high demand, employers will need to approach recruiting differently in order to keep up in busy market.

THE PANDEMIC HAS BROUGHT MENTAL HEALTH MORE INTO THE SPOTLIGHT

The importance of mental health has been brought out of the shadows and into the spotlight, and while employers have made progress on this front, there is still work to be done. Workers want this support more than ever and when asked how they would like their wellbeing supported by their organizations, $52 \%$ of them expressed that they want to be encouraged to take mental health days off. Unfortunately only $33 \%$ of employers are encouraging this, which speaks to a mismatch of priorities when it comes to supporting staff wellbeing


## MARKET OVERVIEW \& TRENDS

Following a year like no other, we are pleased to offer market-leading insights into the emerging trends, challenges and opportunities employers and employees are now facing.

## COMPANIES IN GROWTH MODE AS THEIR HIRING INTENT TAKES A LEAP

As employers continue to navigate the new world of work, $42 \%$ of them cited that their businesses are in growth mode, which has more than doubled from last year. This can been seen through their hiring intent as $62 \%$ of employers plan to increase fullf them planning to increase their contingent workforce As companies work to rebuild their teams, they will need to pay special of them planning to increase their contingent workforce. As companies work to rebuld the cons the offering higher salaries and more flexible/remote working to ensure they are remaining competitive in the market.
How would you describe the state of your business?


## THE EXPANDING CONTINGENT WORKFORCE: TEMPORARY SOLUTION OR A PERMANENT SHIFT?

One way we are seeing companies change since the pandemic, and tackle the skills shortage is by increasing their use of temp workers. Our survey data revealed that contractor demand is on rise with $37 \%$ of employers intending to increase their
temporary or contractor headcount. This is ideal as temps workers can bring extensive experience working on varied projects, from different companies across a range of industries - offering businesses a whole wealth of expertise. They can also be engaged and released at short notice, depending on the business needs.

The process for hiring temps through a recruiter like Hays is traditionally a lot quicker than onboarding a permanent employee Primarily due to less admin for the employer to complete and the recruiter taking on responsibility for most stages of the hiring process; such as interviewing and reference checking. Here are some key ways organization can attract skilled contractors to their company
In the next 12 months, you expect your temp/contractor staff headcount to:
Increase

## 37\%

Remain the same

No plans to use temporary or contract staff
18\%
Decrease
$9 \%$
Contractors in demand - $2021 \times 2022$ comparison


## THE STRUGGLE TO FIND APPLICANTS

Our survey data revealed that just over half of employers cited a general lack of applicants as the reason why they are having difficulties filling their open jobs. With the skills shortage prevailing, employers will need to consider non-traditional sources such as social media channels and working with local associations. Interestingly, employers feel that they are falling behind the war for talent as higher compensation is being offered elsewhere. Unfortunately only one employer can pay the most. W
many increasing their pay offerings for new hires, coupled with changing worker expectations, companies should consider highlighting other benefits such as training development, remote working, flexible hours or well-being offerings.

Interestingly, despite companies having challenges brining in applicants, $64 \%$ of employers are choosing not to look for talent outside of the U.S. to combat the skills shortage. This is likely a result of the pandemic, with geographies across the U.S
opening up with remote work.
Why are you having difficulty filling your open jobs?
General lack of applicants
$52 \%$ ?
Skills shortage in your industry
$50 \%$ Lerer
Higher compensation offered elsewhere
42\%

Top ways employers are attracting new talent

## 

Advertising work from home/flexible working schedules


Increasing compensation


Promoting career advancement/ educational opportunities


Highlighting company culture

DRAWING IN QUALIFIED APPLICANTS BY PROMOTING WORK FROM HOME OPPORTUNITIES

The pandemic radically accelerated the uptake of remote working for many organizations and in fact, advertising work from home and flexible working schedules was one of the top ways employers are attracting talent. With the door now open for more employees to work remotely, employers should coscss to wider talent pools if proximity to the workplace is no longer a necessity.

Employees are now more inclined to want to work remotely most of the time. Flexibility is the key here - a one size fits approach will not be effective when it comes to preferred ways of working, so putting processes and resources in place should be a focus throughout.

COMPANIES TAKING ACTION TO AVOID FALLING BEHIND

As employers bring aboard new hires, they have taken steps in response to the changing labor market, such as diversifying sources for finding talent. In fact, $60 \%$ of companies have made a change to their recruitment process in efforts to operate more efficiently and effectively. On the other hand, when looking at organizations retention efforts, $43 \%$ of employers cited they are best workers from leaving, visit this blog.

What have you changed about your recruitment process in response to the changing labor market?
Diversified sources for finding talent
$32 \%$
Created a referral program
22\%
Streamlined interview processes
21\%
Started pipelining talent in advance of hiring needs
21\%

What measures are you taking to improve staff retention?
Creating open communication between employees
43\%
Providing employee recognition
42\%
Providing ongoing traini
37\%
Offering pay raises
$27 \%$ $\qquad$

Get your onboarding right in a hybrid world

If organizations are working in a hybrid environment, they must no underestimate how important it is to get the new hire up to speed and contributing to their success. Consider working with an expert like Hays, who understands not only how to find talent remotely, but can also advise on changes needed to the onboarding proces that will ensure it is effective for those working partially or fully remote. To learn more about how to successful onboard remotely, check out this blog.

## LOOKING TO STAND OUT IN

 A SKILLS SHORT MARKET?As companies look to differentiate themselves in the market, they will want to ensure they are promoting market, they will want to ensure they are promoting their open jobs to professionals in compeling and meaningful ways. With hiring activity ramping up,
active job seekers will be attracted to brands that provide a positive experience from their first point of contact - and that includes the job adverts they read at the beginning of the application process. Here are two ways companies can add value to their online job adverts.
Think about what candidates would find valuable and would incentivize them to apply
When decid the whation to prioritize in all the information about your organization you can think of. But remember that candidates really value information that affects their day-to-day life, such as the type of work the position involves, the potential career path it holds, the ability to work remotely, and the compensation offered.

## Make sure the body content of the job advert is

 clear and relevantUse commonly-searched keywords and keep the content easy to read, so think about how to
structure the advert - for example using short bullet points that will be better at grabbing the candidates points that will be better at grabbing the candiates
attention and easier for readability. This is essential for ensuring it ranks well in relevant online searches.

Whether you are looking for help on writing job adverts or struggling to increase applicant flow, Hays can help - contact us for advice today.

## THE WAVE OF EMPLOYEE RESIGNATION

The effects of the pandemic have been vast and made many people take a second look at what is important to them. The changing expectations have brought about mixed feelings when it comes to their work-life. In fact, our survey revealed that only $56 \%$ of respondents cited they are satisfied in their current role. It is important to understand which factors most affect employee satisfaction so that employers spend their time and energy on programs, processes, and factors that will have a positive impact on satisfaction. Take the time to ask for staff feedback to understand what factors are most important to them such as opportunities to upskill, compensation, benefits or feeling a sense of belonging at work.

Perhaps more concerningly, $61 \%$ of respondents are seriously considering leaving their role. Since people are willing to leave this presents the opportunity for employers to gain new skilled workers on their team, if they can promote themselves as an attractive employer. Employers will also want to rethink the structure of their team to maximize efficiencies and identify an
skills gaps that need to be filled.

Are you seriously considering leaving your current role?


Even more employees on the move this year - Comparison $2021 \times 2022$



## LACK OF CAREER GROWTH COMES IN AS THE TOP FACTOR FUELING STAFF DESIRE TO LEAVE

The pandemic has affected people in various ways, such as careers being stalled and workers feeling like their company is not investing in them. $53 \%$ of our respondents cited that they would leave their current role if they were not provided with career their skills. These two factors combined are major motivators for workers to say enough is enough and voluntarily leave their role.

Fortunately, employers and employees are on the same page when it comes to compensation with both being aware that compensation is a major reason why people decide to leave or stay. Despite this, only $27 \%$ of employers are offering pay raises to improve retention. Employers have more work ahead - with workers demanding pay raises and career growth opportunities, more than half of respondents are willing to leave if they do not feel supported in those areas

What are the reasons employees are leaving their current role?
Career growth opportunity


Employers must demonstrate that they genuinely care about their teams career

When providing training courses, ensure they are relevant to the teams ensure they are relevant to the team
career goals. Some training courses can be a big investment of company time and money, which can pose a challenge. If a company cannot support funded training, consider alternative ways to upskill including webinars, podcasts or mentoring sessions with relevant members of existing staff.

## 5 WAYS COMPANIES CAN AVOID POST-PANDEMIC EMPLOYEE TURNOVER

Having a strategy for retaining top talent and curving the turnover of staff in a post pandemic world has many positive outcomes for a business. Firstly, it can help to prevent the cost of unexpectedly having to replace good are a few things employers should consider to keep staff engaged and satisfied.

```
Training and development are not only courses
```

Courses are not necessarily what training and development are about, nor do they have to take place in a formal classroom. Mentorships are a useful retention tool and can also be used to pass on corporate insight to other employees. One-on-one training and taking on additional duties can also be just as effective. Investing in your employees' skills development allows them to be the best they can be, which has obvious rewards for both them and you.

```
Clear career pathways keep staff motivated
```

Employees can become bored without the proper career development - and this is often a reason why candidates look elsewhere for work. As different organizations have different parameters within which they
must work, career development does not always mean promotion, although it certainly can. Can you instead offer additional responsibility, or the opportunity to supervise other employees? Could an employee coach and train others, manage projects or chair meetings?

```
Good relationships create win-win partnerships
```

If an employee has good relationships at work, they are more likely to stay with a company and feel engaged with their work. So employers need to focus on how they understand, communicate and build good relationships with their employees. It is a good idea to ask employees for their opinion on key engagement factors such as career progression and performance feedback through employee opinion surveys, online forums or regular reviews. And it is best not to assume anything about an employee's career path as the can be many factors at

## PANDEMIC HAS SHIFTED ATTITUDES TOWARDS WELLBEING, BUT WORKERS WANT MORE

Many organizations have taken steps throughout the pandemic to strengthen staff wellbeing and contribute towards a mentally healthy workforce. Majority of respondents cited that they want their organization to promote a work-life balance and currently,解 necessarily have costs associated with them, such as $67 \%$ of employees wanting a work-life balance to be promoted.

It is important to remember that workplaces are filled with different backgrounds and perspectives, so employers should encourage dialogue about those differences. Employees want to know they are valued, no matter how different their views might be.
How organizations are supporting staff well-being
Promoting a work-life balance
$57 \% 6601008$
Encouraging employees to take mental health days off


Organizing team social activities
$19 \% \quad 32 \% \quad 4$
Increasing mental health coverage
$14 \% 15 \%$ Actions employers are taking How employes want to be supported

$$
\begin{aligned}
& \text { Facilitate a better work life and put in place positive } \\
& \text { working routines } \\
& \text { With just over half of employees saying they would like to } \\
& \text { have mental health days off, employers should consider } \\
& \text { revisiting their benefits package to ensure they reflect } \\
& \text { the changing needs of their staff. Be sure to look at what } \\
& \text { support structures are in place to help staff improve their } \\
& \text { wellbeing such as mental health first aiders and wellbeing } \\
& \text { ambassadors. Ensuring policies and agreed working } \\
& \text { practices are led from the top is also important when driving } \\
& \text { cultural change. To learn how employers can encourage a } \\
& \text { 'holiday-friendly' environment, check out this blog. }
\end{aligned}
$$

## UPSKILLING AND CAREER GROWTH: VITAL EMPLOYEE BENEFITS

As mentioned earlier, there is an opportunity for employers to do better to support their team with training, whether that be training them in the necessary skills they lack or areas of weakness they need growth in. This can be an effective way to close that they have not received training from their company. Training and with career progression opportunities is vital in keeping workers satisfied, with $53 \%$ of respondents expressing they would leave their current role if career growth was lacking. While companies provide training to upskill their staff, they should also consider hiring temp workers in the interim to help bridge the skills gap on their team.

What have you implemented to support the upskilling/reskilling of your team?



Providing online training/ certification programs


Creating a mentorship program

## EMPLOYEES HAVE THEIR TARGETS SET ON TECHNICAL KNOWLEDGE

Majority of employees feel that technical skills are important to advance their career and stay competitive. To improve thes skills, $68 \%$ have taken it upon themselves to learn new technologies on their own. In an era where applications and worker skills are lacking, employers will want to pay close attention to their tech stack offerings, as this could be a secret weapon to attracting and keeping top talent.

What skills do you see as necessary to advance your career and stay competitive?
Technical

Communication
47\%

Critical thinking

## 44\%

Adaptability
43\%

Prioritize team upskilling
As the world has changed so have the skills that employers need most. However, there is an understanding gap between the skills employees want to develop to progress their careers and the skills employers need. Employers should provide support to their teams to help develop this understanding and close the gap. Supporting staff with targeted training and deveropment opportunities shouid be a priority for employers. training such as Havs Thrive our free online training portal to help teams with the tools they need to thrive in the new world of work.

What training have you done on your own in order to develop your skills?


Learning new technologies


Enrolling in online training certification programs


Working with a mentor or peer learning groups

## TECHNOLOGY EXPECTED TO IMPACT JOBS IN THE COMING YEARS

According to our survey, $55 \%$ of employees expect their job to change due to tech in the next three years - reinforcing their desire to upskill and receive training development. In fact, when employers were asked if they were planning to or have already continues to impact jobs. This also furthers why employees are eager for technical training opportunities - to stay ahead and keep up with changes, so their skills and knowledge allows them to avoid becoming obsolete.

Do you expect your job to change considerably in the next three years as a result of technology?


$$
\begin{aligned}
& \text { of companies are } \\
& \text { planning to } \\
& \text { or already have } \\
& \text { automated jobs }
\end{aligned}
$$

Top areas companies are looking to automate or have already automated


FUELING EQUITY, DIVERSITY \& INCLUSION IN THE WORKPLACE

## FUELING EQUITY, DIVERSITY \& INCLUSION IN THE WORKPLACE

As the world of work has undergone unprecedent changes, it has prompted employers to consider how they can better support their employees and wider community. Over the course of the year, employers looked at how they could recruit in a more equal, diverse and inclusive way. Our survey data revealed that $60 \%$ of employees want their company to have ED\& feel a sense of belonging at their workplace, however there is still a long way to go with more than a quarter of them not feeling connected at work.


## 68\%

of employees feel a sense of
belonging and acceptance a their workplace

ED\&1 ED\&I goals in recruitment according to 15\%
of employees cited that they would leave their role due coresterepresentation o minority groups/ethnicities


TIPS TO IMPROVE ED\&I IN YOUR WORKPLACE
$\square$ Gather data to identify priority areas

Use anonymous surveys to gather ED\&I data and create a picture of the current status within the organization. Be sure to do this in a safe and anonymous way that will provide a honest view of employee population and identify where to prioritize time, energy and resources. This also gives confidence to have informed conversations with leaders about the areas that require focus.

```
Provide a sense of belonging for every employee
```

During one-on-one meetings with employees, take the time to regularly check-in and ask how they are, recognize their good work and talk about why their skilis and contribution are valued. Additionally, offer wellbeing initiatives. Steps like these, will help convey understanding and support towards their personal and professional needs.

## 3 <br> Create inclusive recruitment and hiring processes

Before recruiting, review job descriptions and the language used in job advertisements to ensure it does no dissuade particular demographic groups from applying. Also consider working with an expert recruiter like Hays, who understands how to attract qualified talent from the widest pool.

## RECOMMENDATIONS

## WHAT YOU NEED TO DO TO TACKLE

 THE GREAT RESETUSE NON－TRADITIONAL WAYS TO SOURCE JOB SEEKERS
$61 \%$ of respondents cited they are seriously considering leaving their current role．Employers can better tap into these candidates by using nontraditional sources such as social media channels，attending relevant events and working our network of over 5 mill lion Linkedin followers，to help source the talent that is on the move．This also presents and opportunity for employers to rethink how they structure their team，with the influx of resignations on the horizon．

BUILD A STRONGER TALENT PIPELINE BY SHOWCASING ENTICING OFFERINGS

FOCUS ON TEAM UPSKILLING WITH AN EMPHASIS ON TECHNICAL KNOWLEDGE

爵促
TURNOVER BY
PRIORITIZING
WORKPLACE WELLNESS

When ramping up hiring activity，employers will need to focus on the efficiency and effectiveness of their recruitment process to avoid wasting applicants，employers should rethink how they are advertising their open roles．Such as，promoting remote／flexible working，career advancements，free training and competitive compensation packages．Using an expert recruiter like Hays will help get more candidates into the hiring process and better showcase your employer brand－Contact us to help with your hiring needs．

## The pandemic has accelerated market trends，meaning employee skill sets that

 were nice－to－haves have quickly become must haves．Since $57 \%$ of respondents feel technical skills are necessary to advance their career and stay competitive， companies need to focus on providing a robust tech stack as this will not only help retain staff but also attract skilled candidates．Therefore，employers need gaps on their teams through internal development and recruitment．
## Employees need to revisit their wellness offerings to ensure they are aligned with the changing needs of their workforce．Our data revealed that $67 \%$ of

 respondents want their company to support wellness by promoting a work－life balance．So，taking steps towards encouraging staff to have a work－life balance and cultivating a culture around this，will help employees feel appreciated at work．Additionally，providing support such as mental health days，will not only Providing mental days off and other wellbeing support options will help keep staff healthy，happy，and employed with the company longer
## SALARIES

The following pages provide a listing of the typical base wages for the commonly filled roles for professional and wages for the
skilled staff in:

## 13 Accounting \& Finance

```
15 Construction
```

```
20 Life Sciences
```

21 Property \& Facilities Property \& Fac
Management

Using our salary data
For salary ranges, the first figure indicates the minimum and the second figure indicates the maximum salary level typically paid in each city or region. Where only one figure is reported, it represents the minimum wage for more senior positions that can have a very wide range and no clearly defined upper limit. Salaries are expressed in U.S. dollars (thousands, annual gross) and do not reflect any benefits packages bonuses, or any other arrangements between employers and candidates. While every care is this report is interpretive and indicative, not this report is interpretive and indicative, not
conclusive. Please note that the Hot Jobs listed may vary by region.

This information should be used as a guide only


| Job Title | California | Colorado | DMV | Florida | Georgia | Illinois | New York | Texas |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Chief Financial Officer | 200-300 | 150-300 | 180-300 | 150-250 | 200-300+ | 150-300 | 225-350+ | 180-250 |
| Vice President, Finance | 150-200 | 150-200 | 180-200 | 140-200 | 180-300 | 130-200 | 200-250+ | 180-225 |
| Director, Finance | 120-150 | 120-175 | 150-200 | 140-180 | 145-200 | 100-150 | 170-250 | 180-225 |
| Corporate Controller | 100-150 | 110-150 | 100-200 | 110-180 | 130-220 | 90-150 | 150-225 | 135-180 |
| Assistant Controller/ Accounting Manager | 80-120 | 75-120 | 90-150 | 95-145 | 90-150 | 65-115 | 130-180 | 105-135 |
| Director, Accounting | 100-150 | 120-170 | 130-200 | 140-200 | 100-220 | 110-180 | 165-250 | 135-180 |
| Financial Reporting Manager | 100-150 | 120-180 | 100-155 | 100-150 | 95-150 | 100-155 | 120-180 | 95-150 |
| Director, External Reporting | 100-150 | 120-160 | 120-200 | 120-180 | 145-210 | 115-150 | 150-200 | 150-180 |
| External Reporting Manager | 100-150 | 80-120 | 100-150 | 90-120 | 100-160 | 60-115 | 120-150 | 120-155 |
| Financial Planning/ Analysis Manager | 80-120 | 120-165 | 110-200 | 100-150 | 120-190 | 105-160 | 120-200 | 100-150 |
| Senior Financial Analyst | 80-120 | 75-125 | 85-115 | 80-100 | 80-120 | 75-115 | 115-135 | 80-110 |
| Financial Analyst | 80-100 | 65-95 | 70-100 | 55-75 | 55-85 | 55-90 | 90-110 | 55-90 |
| Treasurer/ <br> Vice President Treasury | 150-200 | 130-200 | 120-220 | 100-175 | 120-220 | 100-175 | 180-220 | 150-200 |
| Treasury Accountant | 60-90 | 70-110 | 80-120 | 55-85 | 80-120 | 60-90 | 80-150 | 55-70 |
| Credit/Collections Manager | 80-100 | 74-132 | 70-120 | 65-90 | 65-120 | 70-100 | 90-130 | 75-90 |
| Credit/Collections Specialist | 60-80 | 46-66 | 55-70 | 45-60 | 45-60 | 40-55 | 65-75 | 45-55 |
| Accounts Receivable Manager | 60-80 | 50-100 | 70-90 | 75-95 | 55-90 | 55-80 | 70-90 | 70-110 |
| Accounts Receivable Clerk | 50-65 | 35-55 | 55-70 | 40-55 | 40-55 | 30-55 | 60-70 | 45-55 |
| Accounts Payable Manager | 60-80 | 50-100 | 70-90 | 65-90 | 55-95 | 60-90 | 75-100 | 70-110 |
| Accounts Payable Clerk | 50-65 | 45-55 | 55-70 | 40-55 | 35-50 | 35-50 | 60-70 | 40-45 |
| Payroll Manager/Director | 80-100 | 75-115 | 80-145 | 75-135 | 75-120 | 80-145 | 120-150 | 135-160 |
| Payroll Specialist | 60-80 | 45-65 | 55-70 | 45-60 | 40-61 | 45-65 | 65-80 | 45-55 |
| Payroll Coordinator | 50-65 | 40-55 | 45-65 | 50-70 | 40-55 | 45-60 | 55-70 | 35-45 |



PROJECT MANAGEMENT
Project value <\$10M

| Job Title | California | Colorado | DMV* | Florida | Georgia |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Project Engineer | 50-70 | 50-60 | 55-65 | 50-60 | 55-65 |
| Assistant Project Manager | 75-90 | 55-75 | 65-80 | 60-70 | 65-75 |
| Project Manager | 90-130 | 90-100 | 85-105 | 80-95 | 75-95 |
| Senior Project Manager | 140-175 | 100-120 | 115-130 | 100-130 | 100-115 |
| Project Executive | 180-220 | 120-150 | 130-150 | 130-150 | 120-140 |
| Vice President | 220-260 | 140-170 | 150-180 | 150-175 | 140-180 |
| Job Title | Ilinois | Massachusetts | New York | Texas | Virginia |
| Project Engineer | 55-75 | 50-65 | 55-75 | 50-60 | 50-60 |
| Assistant Project Manager | 70-90 | 65-75 | 65-85 | 65-75 | 60-75 |
| Project Manager | 80-120 | 90-130 | 110-140 | 80-95 | 75-90 |
| Senior Project Manager | 110-130 | 130-165 | 150-180 | 90-115 | 100-120 |
| Project Executive | 130-150 | 150-175 | 180-225 | 120-150 | 130-150 |
| Vice President | 150-170 | 180-225 | 225-275 | 135-165 | 150-180 |

Project value $\$ 10 \mathrm{M}-\$ 50 \mathrm{M}$

| Job Title | California | Colorado | DMV* | Florida | Georgia |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Project Engineer | 60-75 | 60-70 | 55-70 | 55-70 | 55-70 |
| Assistant Project Manager | 75-100 | 70-90 | 70-90 | 70-85 | 65-80 |
| Project Manager | 100-150 | 90-115 | 90-105 | 85-110 | 85-105 |
| Senior Project Manager | 150-190 | 110-130 | 120-140 | 120-150 | 110-150 |
| Project Executive | 190-225 | 130-160 | 135-160 | 140-170 | 140-175 |
| Vice President | 225-275 | 160-190 | 150-200 | 170-190 | 160-200 |
| Job Title | Ilinois | Massachusetts | New York | Texas | Virginia |
| Project Engineer | 55-80 | 50-65 | 60-80 | 55-70 | 50-60 |
| Assistant Project Manager | 70-90 | 60-75 | 65-90 | 70-85 | 65-75 |
| Project Manager | 85-120 | 120-140 | 110-150 | 85-110 | 85-100 |
| Senior Project Manager | 110-150 | 140-170 | 150-190 | 110-130 | 120-140 |
| Project Executive | 150-180 | 150-180 | 190-225 | 150-180 | 150-180 |
| Vice President | 160-210 | 180-225 | 225-275 | 160-190 | 180-220 |

## PROJECT MANAGEMENT

Project value $\$ 50 \mathrm{M}-\$ 100 \mathrm{M}$

| Job Title | California | Colorado | DMV* | Florida | Georgia |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Project Engineer | 60-80 | 60-80 | 65-75 | 60-75 | 55-70 |
| Assistant Project Manager | 80-100 | 75-95 | 75-95 | 80-100 | 75-85 |
| Project Manager | 100-150 | 100-120 | 95-120 | 100-130 | 100-130 |
| Senior Project Manager | 150-200 | 120-140 | 130-160 | 130-160 | 130-160 |
| Project Executive | 200-275 | 150-180 | 160-190 | 150-180 | 160-200 |
| Vice President | 275-325 | 180-220 | 210-240 | 180-210 | 180-220 |
| Job Title | Illinois | Massachusetts | New York | Texas | Virginia |
| Project Engineer | 60-75 | 60-70 | 65-80 | 60-75 | 60-65 |
| Assistant Project Manager | 70-90 | 65-80 | 75-100 | 70-80 | 75-85 |
| Project Manager | 100-130 | 100-150 | 110-175 | 90-110 | 100-120 |
| Senior Project Manager | 130-150 | 150-170 | 175-225 | 120-140 | 130-150 |
| Project Executive | 150-180 | 170-200 | 225-275 | 170-200 | 150-180 |
| Vice President | 170-220 | 200-230 | 275-325 | 200-220 | 180-220 |
| Project value \$100M+ |  |  |  |  |  |
| Job Title | California | Colorado | DMV* | Florida | Georgia |
| Project Engineer | 65-85 | 65-90 | 65-75 | 70-85 | 55-75 |
| Assistant Project Manager | 85-120 | 80-100 | 80-95 | 85-105 | 75-95 |
| Project Manager | 130-175 | 100-130 | 100-130 | 110-140 | 110-140 |
| Senior Project Manager | 180-225 | 130-160 | 140-170 | 140-170 | 140-170 |
| Project Executive | 225-275 | 160-190 | 175-225 | 155-180 | 175-215 |
| Vice President | 275-325 | 190-225 | 230-280 | 190-230 | 210-260 |
| Job Title | Ilinois | Massachusetts | New York | Texas | Virginia |
| Project Engineer | 60-75 | 60-75 | 65-80 | 65-75 | 60-65 |
| Assistant Project Manager | 80-90 | 65-90 | 80-110 | 80-95 | 75-90 |
| Project Manager | 100-130 | 100-150 | 120-180 | 100-120 | 100-120 |
| Senior Project Manager | 130-150 | 150-170 | 180-250 | 130-160 | 130-150 |
| Project Executive | 150-180 | 170-210 | 250-300 | 155-180 | 150-180 |
| Vice President | 180-250 | 210-250 | 275-350 | 220-250 | 180-220 |

## SUPERINTENDENT/FIELD OPERATIONS

| Job Titte | California | Colorado | DMV | Florida | Ceorgia |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Assistant Superintendent | $65-85$ | $50-65$ | $55-70$ | $55-70$ | $55-65$ |
| Superintendent | $85-125$ | $65-85$ | $70-95$ | $75-90$ | $65-85$ |
| Senior Superintendent | $135-160$ | $90-115$ | $90-110$ | $90-110$ | $90-110$ |
| General Superintendent | $170-180$ | $115-125$ | $120-160$ | $110-130$ | $115-130$ |
|  |  |  |  |  |  |
| Job Tititle | Illinois | Massachusetis | New York | Texas | Virginia |
| Assistant Superintendent | $60-80$ | $50-80$ | $60-85$ | $55-65$ | $50-60$ |
| Superintendent | $85-115$ | $90-120$ | $90-135$ | $65-80$ | $70-90$ |
| Senior Superintendent | $100-130$ | $125-150$ | $135-160$ | $90-110$ | $85-105$ |
| General Superintendent | $130-160$ | $150-180$ | $160-190$ | $115-130$ | $105-125$ |

Project value $\$ 10 \mathrm{M}-\$ 50 \mathrm{M}$

| Job Title | California | Colorado | DMV | Florida | Georgia |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Assistant Superintendent | $70-100$ | $60-75$ | $55-75$ | $65-85$ | $60-80$ |
| Superintendent | $100-140$ | $85-100$ | $80-105$ | $85-110$ | $80-110$ |
| Senior Superintendent | $150-175$ | $100-120$ | $100-125$ | $110-130$ | $100-130$ |
| General Superintendent | $180-200$ | $120-130$ | $130-160$ | $125-160$ | $120-140$ |
|  |  |  |  |  |  |
| Job Tititle | Illinois | Massachusetits | New York | Texas | Virginia |
| Assistant Superintendent | $70-90$ | $50-80$ | $65-95$ | $60-75$ | $55-75$ |
| Superintendent | $90-125$ | $100-130$ | $100-150$ | $85-100$ | $85-105$ |
| Senior Superintendent | $120-140$ | $130-170$ | $150-180$ | $100-130$ | $100-120$ |
| General Superintendent | $130-160$ | $170-200$ | $180-200$ | $125-140$ | $120-140$ |

## SUPERINTENDENT/FIELD OPERATIONS

| Job Title | California | Colorado | DMV* | Florida | Georgia |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Assistant Superintendent | 80-100 | 65-80 | 55-80 | 65-85 | 60-80 |
| Superintendent | 100-160 | 90-115 | 95-120 | 85-110 | 90-110 |
| Senior Superintendent | 160-200 | 120-130 | 125-160 | 110-125 | 110-150 |
| General Superintendent | 200-250 | 135-150 | 160-200 | 125-150 | 140-180 |
| Job Title | Illinois | Massachusetts | New York | Texas | Virginia |
| Assistant Superintendent | 70-90 | 80-90 | 80-95 | 60-75 | 55-75 |
| Superintendent | 95-125 | 100-140 | 120-160 | 90-115 | 90-110 |
| Senior Superintendent | 120-155 | 140-170 | 160-200 | 100-130 | 100-125 |
| General Superintendent | 150-170 | 180-200 | 200-240 | 135-150 | 120-140 |
| Project value \$100M+ |  |  |  |  |  |
| Job Titte | California | Colorado | DMV* | Florida | Georgia |
| Assistant Superintendent | 90-130 | 70-85 | 75-90 | 70-90 | 70-90 |
| Superintendent | 130-180 | 100-120 | 100-120 | 90-120 | 90-120 |
| Senior Superintendent | 180-225 | 130-150 | 140-160 | 125-160 | 125-160 |
| General Superintendent | 225-270 | 150-200 | 160-220 | 160-180 | 160-200 |
| Job Title | Ilinois | Massachusetts | New York | Texas | Virginia |
| Assistant Superintendent | 70-90 | 80-90 | 80-100 | 65-80 | 75-80 |
| Superintendent | 105-130 | 100-140 | 140-180 | 100-120 | 100-115 |
| Senior Superintendent | 130-160 | 150-180 | 180-225 | 140-160 | 120-140 |
| General Superintendent | 160-200 | 180-200 | 225-270 | 160-200 | 130-150 |

## ESTIMATING

Project value <\$10M

| Job Title | California | Colorado | DMV* | Florida | Georgia |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Assistant Estimator | 50-60 | 55-65 | 55-65 | 50-70 | 55-70 |
| Estimator | 60-90 | 70-85 | 70-90 | 70-95 | 75-90 |
| Senior Estimator | 100-165 | 85-100 | 90-120 | 90-115 | 90-120 |
| Preconstruction Manager | 145-175 | 90-110 | 95-110 | 95-110 | 100-130 |
| Chief Estimator/Preconstruction Director | 145-180 | 120-150 | 100-130 | 125-135 | 130-160 |
| Job Title | Illinois | Massachusetts | New York | Texas | Virginia |
| Assistant Estimator | 55-70 | 50-60 | 50-60 | 55-65 | 50-55 |
| Estimator | 70-90 | 60-90 | 60-90 | 70-85 | 60-80 |
| Senior Estimator | 90-120 | 100-140 | 100-165 | 85-100 | 80-105 |
| Preconstruction Manager | 100-125 | 130-150 | 145-175 | 90-110 | 95-110 |
| Chief Estimator/Preconstruction Director | 120-150 | 150-170 | 145-175+ | 120-150 | 110-130 |
| Project value \$10M-\$50M |  |  |  |  |  |
| Job Title | California | Colorado | DMV* | Florida | Georgia |
| Assistant Estimator | 50-70 | 55-65 | 55-65 | 50-70 | 55-75 |
| Estimator | 70-100 | 75-95 | 70-95 | 70-95 | 75-95 |
| Senior Estimator | 120-175 | 95-115 | 100-125 | 105-120 | 95-125 |
| Preconstruction Manager | 150-200 | 100-120 | 95-115 | 110-125 | 105-130 |
| Chief Estimator/Preconstruction Director | 180-250 | 130-150 | 115-140 | 140-160 | 140-180 |
|  |  |  |  |  |  |
| Job Title | Ilinois | Massachusetts | New York | Texas | Virginia |
| Assistant Estimator | 55-70 | 50-60 | 50-60 | 55-65 | 50-55 |
| Estimator | 75-100 | 60-100 | 60-100 | 75-95 | 60-80 |
| Senior Estimator | 100-130 | 130-175 | 130-175 | 95-115 | 95-105 |
| Preconstruction Manager | 120-140 | 150-200 | 150-225 | 100-120 | 95-115 |
| Chief Estimator/Preconstruction Director | 140-180 | 175-225 | 185-250+ | 130-150 | 115-140 |


| Job Title | California | Colorado | DMV* | Florida | Georgia |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Assistant Estimator | 55-65 | 60-75 | 60-75 | 60-85 | 60-80 |
| Estimator | 70-110 | 85-105 | 85-100 | 85-105 | 80-110 |
| Senior Estimator | 150-180 | 110-130 | 110-135 | 110-125 | 100-130 |
| Preconstruction Manager | 190-250 | 120-160 | 100-140 | 120-140 | 120-150 |
| Chief Estimator/Preconstruction Director | 200-250 | 150-190 | 150-175 | 145-190 | 150-200 |
| Job Title | Illinois | Massachusetts | New York | Texas | Virginia |
| Assistant Estimator | 55-70 | 55-65 | 55-65 | 60-75 | 55-65 |
| Estimator | 75-110 | 70-110 | 70-110 | 85-105 | 70-90 |
| Senior Estimator | 100-140 | 150-170 | 150-185 | 110-130 | 85-105 |
| Preconstruction Manager | 120-160 | 180-225 | 190-250 | 120-160 | 95-120 |
| Chief Estimator/Preconstruction Director | 150-200 | 185-230 | 200-250+ | 150-190 | 125-145 |
| Project value \$100M+ |  |  |  |  |  |
| Job Title | California | Colorado | DMV* | Florida | Georgia |
| Assistant Estimator | 60-70 | 65-75 | 65-75 | 60-85 | 60-80 |
| Estimator | 90-130 | 90-120 | 85-100 | 95-110 | 80-110 |
| Senior Estimator | 150-200 | 110-135 | 120-150 | 115-140 | 110-140 |
| Preconstruction Manager | 180-250 | 125-160 | 110-150 | 145-160 | 120-160 |
| Chief Estimator/Preconstruction Director | 250-350 | 135-200 | 175-225 | 160-210 | 160-200 |
| Job Title | Ilinois | Massachusetts | New York | Texas | Virginia |
| Assistant Estimator | 55-80 | 50-60 | 60-70 | 65-75 | 55-65 |
| Estimator | 85-120 | 80-120 | 90-120 | 90-120 | 70-90 |
| Senior Estimator | 120-150 | 120-185 | 150-200 | 110-135 | 90-120 |
| Preconstruction Manager | 130-175 | 180-225 | 180-250 | 125-160 | 95-120 |
| Chief Estimator/Preconstruction Director | 160-200 | 190-250 | 225-350+ | 135-200 | 140-160 |

## ENGINEERING

Electrical

|  |  |
| :--- | ---: |
| Job Title | National |
| Fresh Graduate | $52-60$ |
| Engineer | $60-80$ |
| Mid Level Engineer | $80-90$ |
| Senior Engineer | $100-125$ |
| Project Manager | $110-160$ |
| Chief Engineer | $150-170$ |
| Associate | $130-150$ |
| Senior Associate | $140-170$ |
| Vice President | $180-220$ |
| Principal/President | $220+$ |
|  |  |

Mechanica

| Job Title | National |
| :--- | ---: |
| Fresh Graduate | $50-60$ |
| Engineer | $60-70$ |
| Mid Level Engineer | $70-85$ |
| Senior Engineer P.E | $90-105$ |
| Project Manager | $100-120$ |
| Associate | $125-145$ |
| Senior Associate | $150-170$ |
| Vice President | $175-195$ |
| Principal/President | $200+$ |

Plumbing \& Fire Protection

| Job Title | National |
| :--- | ---: |
| Fresh Graduate | $50-60$ |
| Engineer | $65-75$ |
| Mid Level Engineer | $80-90$ |
| Senior Engineer | $95-105$ |
| Associate | $110-125$ |
| Senior Associate | $130-150$ |
| Vice President | $160-180$ |
| Principal | $200+$ |


| Energy | National |
| :--- | ---: |
| Job Titte | $50-60$ |
| Fresh Graduate | $65-75$ |
| Engineer | $75-90$ |
| Mid Level Engineer | $95-110$ |
| Senior Engnineer | $120-150$ |
| Project Manager | $155-170$ |
| Associate | $180-200$ |
| Senior Associate | $205+$ |
| Vice President / Principal |  |

## CIVIL CONSTRUCTION

| Job Title | California | Colorado | DMV* | Florida | Georgia |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Project Engineer | 60-85 | 60-75 | 55-75 | 50-70 | 55-65 |
| Assistant Project Manager | 85-110 | 75-90 | 75-90 | 70-90 | 65-85 |
| Project Manager | 110-165 | 90-110 | 90-130 | 90-125 | 85-120 |
| Senior Project Manager | 165-215 | 110-130 | 130-175 | 125-140 | 120-170 |
| Project Executive | 215-250 | 130-180 | 175-185 | 140-200 | 170-220 |
| Vice President | 250-300 | 180-210 | 185-220 | 200-250 | 220-300 |
| Job Title | Illinois | Massachusetts | New York | Texas | Virginia |
| Project Engineer | 55-75 | 55-80 | 60-85 | 60-75 | 55-70 |
| Assistant Project Manager | 75-90 | 80-105 | 85-110 | 75-90 | 70-90 |
| Project Manager | 90-120 | 105-150 | 110-165 | 90-110 | 90-130 |
| Senior Project Manager | 120-140 | 150-185 | 165-215 | 110-130 | 130-175 |
| Project Executive | 140-160 | 185-210 | 215-250 | 130-180 | 175-180 |
| Vice President | 160-200 | 210-250 | 250-300 | 180-210 | 180-220 |
| Job Title | California | Colorado | DMV* | Florida | Georgia |
| Assistant Superintendent | 60-85 | 60-80 | 55-85 | 50-70 | 60-80 |
| Superintendent | 85-145 | 80-110 | 85-120 | 70-90 | 80-120 |
| Senior Superintendent | 145-175 | 110-140 | 120-150 | 90-120 | 120-150 |
| General Superintendent | 175-250 | 140-160 | 150-190 | 120-180 | 150-200 |
| Job Title | Illinois | Massachusetts | New York | Texas | Virginia |
| Assistant Superintendent | 60-80 | 50-80 | 60-85 | 60-80 | 55-85 |
| Superintendent | 85-130 | 80-130 | 85-145 | 80-110 | 85-120 |
| Senior Superintendent | 130-150 | 130-150 | 145-175 | 110-140 | 120-145 |
| General Superintendent | 150-200 | 150-180 | 175-250 | 140-160 | 145-160 |

## CIVIL CONSTRUCTION

| Job Titte | California | Colorado | DMV | Florida | Georgia |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Junior Estimator | $65-90$ | $60-70$ | $55-80$ | $60-80$ | $70-85$ |
| Estimator | $90-130$ | $75-90$ | $80-120$ | $80-120$ | $85-110$ |
| Senior Estimator | $130-180$ | $90-120$ | $120-165$ | $120-150$ | $100-150$ |
| Chief Estimator | $180-250$ | $120-160$ | $165-180$ | $150-180$ | $150-200$ |
|  |  |  |  |  |  |
| Job Title | Illinois | Massachusetts | New York | Texas | Virginia |
| Junior Estimator | $55-70$ | $50-70$ | $65-90$ | $60-70$ | $55-80$ |
| Estimator | $70-100$ | $70-100$ | $90-130$ | $75-90$ | $80-110$ |
| Senior Estimator | $100-130$ | $100-150$ | $130-180$ | $90-120$ | $110-130$ |
| Chief Estimator | $130-150$ | $150-190$ | $180-250$ | $120-160$ | $130-150$ |


| Job Title | National |
| :--- | :---: |
| Vice President, Regulatory Affairs' | $300-350$ |
| Regulatory Affairs Senior Director | $240-300$ |
| Regulatory Affairs Director' | $180-240$ |
| Regulatory Affairs Associate Director | $160-180$ |
| Regulatory Affairs Senior Manager | $140-160$ |
| Regulatory Affairs Manager' | $120-140$ |
| Regulatory Affairs Senior Associate/Specialist | $90-120$ |
| Regulatory Affairs Associate/Specialist | $70-90$ |

Regulatory Affairs Associate/Specialist
CLINICAL OPERATIONS (dependent upon TA area)

| Job Tittle | National |
| :--- | :---: |
| (Sr) Clinical Project Manager | $130-160$ |
| (Sr) Clinical Data Manager | $110-150$ |
| (Sr) Clinical Research Associate | $80-130$ |
| Clinical Trial Associate | $70-90$ |
| AD Clinical Operations' | $140-170$ |
| Director Clinical Operations | $160-200$ |
| Senior Director Clinical Operations' | $200-260$ |
| VP Clinical Operations |  |

CLINICAL DEVELOPMENT (dependent upon $T A$ area)

| Job Tittle | National |
| :--- | :---: |
| Associate Medical Director (MD)' | $250-290$ |
| (Sr) Medical Director (MD)' | $290-350$ |
| VP/SVP, Head Clinical Development (MD) | $350-430$ |
| Clinical Development Director (MD/PhD) | $250-280$ |
| $($ Sr) Clinical Research Scientist (PhD/PharmD)' | $110-150$ |
| AD/Director Clinical Science (PhD/PharmD) | $160-220$ |
| Sr Director/VP Clinical Science (PhD/PharmD) | $230-330$ |

DRUG SAFETY \& PV (dependent upon TA area/degree)

| Job Titile | National |
| :--- | :---: |
| (S)VP, Head Drug Safety/PV (MD) | $340-400$ |
| Executive Director Safety/Department Head (MD)' | $340-350$ |
| (Sr) Safety Physician (MD)' | $230-350$ |
| Associate Director Drug Safety (MD)' | $180-220$ |
| Manager/Team Lead Drug Safety' | $140-180$ |
| Senior Specialist Drug Safety | $80-115$ |
| Specialist/Associate Drug Safety | $70-100$ |

HEALTH ECONOMICS \& MARKET ACCESS

| Job Titte | National |
| :--- | :---: |
| Vice President, Market Access' | $240-300$ |
| Director, HEOR | $180-230$ |
| Director, Market Access' | $175-225$ |
| Director, Reimbursement and Pricing | $175-225$ |
| Manager, Market Access and Government Relations' | $125-150$ |
| Manager, Stakeholder Relations | $125-150$ |
| Manager, Reimbursement and Pricing | $125-150$ |
| Manager, HEOR' | $130-185$ |

## PATIENT SERVICES

| Job Title | National |
| :--- | :---: |
| Manager, Patient Services' | $90-115$ |
| Regional Nurse Case Manager' | $100-125$ |
| Manager, Reimbursement' | $80-100$ |
| Reimbursement Specialist' | $60-85$ |


| Job Title | National | Job Title | National |
| :---: | :---: | :---: | :---: |
| (Sr) Medical Science Liaison (MD, PharmD, PhD)' | 150-215 | Biostatistician | 130-180 |
| Director Medical Affairs (PharmD, PhD)' | 180-230 | SAS Programmer | 125-150 |
| (Sr) Regional Medical Director (MD)' | 280-340 | VALIDATION |  |
| Sr Director Medical Affairs (MD, PharmD, PhD)' | 300-350 |  |  |
| VP/SVP Medical Affairs (MD, PharmD, PhD) ${ }^{2}$ | 350-450 |  |  |
| Chief Medical Officer ${ }^{2}$ | 400-600 | Job Title | National |
| RESEARCH \& DEVELOPMENT |  | Validation Consultant | 40-70/hr ${ }^{3}$ |
|  |  | Validation Manager | 100-120 |
|  |  | Validation Specialist | 70-90 |
| Job Titte | National |  |  |
| AD/Director Translational Research' | 150-190 | SALES \& MARKETING |  |
| Sr Director Translational Research' | 200-250 |  |  |
| AD/Director Discovery Research' | 140-180 | Job Title | National |
| Sr Director Discovery Research' | 180-220 | General Manager' | 270-390 |
| AD/Director Preclinical Research' | 150-190 | Business Unit Head' | 225-260 |
| Sr Director Preclinical Research' | 200-240 | Marketing Director' | 175-210 |
| VP Research \& Development ${ }^{2}$ | 260-300 | Sales Director' | 175-210 |
| Chief Scientific Officer ${ }^{2}$ | 320-390 | Marketing Manager | 140-175 |
|  |  | Product Manager' | 100-130 |
| QUALITY ASSURANCE |  | Specialty/Hospital Sales Representative | 70-100 |
| Jab Title |  | Sales Representative | 70-100 |
| Vice President, Quality Assurance ${ }^{1}$ | 250-300 |  |  |
| Quality Assurance Senior Director | 200-250 |  |  |
| Quality Assurance Director | 170-200 |  |  |
| Quality Assurance Associate Director | 150-170 |  |  |
| Quality Assurance Senior Manager | 130-150 |  |  |
| Quality Assurance Manager' | 110-130 |  |  |
| Quality Assurance Auditor | 80-100 |  |  |
| Quality Assurance Senior Associate/Specialist | 80-100 |  |  |
| Quality Assurance Associate/Specialist | 60-80 |  |  |



## © HOT JOBS

CAM Property Managers
Engineering Leadership
EPA licensed Building Engineers
Facility Managers with Engineering background
Industrial Property Managers
Property Managers with new Construction experience

| Job Titte | National |
| :--- | :---: |
| Vice President, Property Management | $250+$ |
| Real Estate Manager | $90-150$ |
| Director, Property Management | $150-225+$ |
| Senior Property Manager/General Manager <br> (Commercial Office, Retail, or Industrial portfolio) | $120-200$ |
| Property Manager |  |
| (Commercial Office, Retail, or Industrial portfolio) | $90-150$ |
| Assistant Property Manager | $70-100$ |
| Property Administrator/Assistant | $50-80$ |
| Tenant Services Coordinator | $60-75+$ |
| Director of Leasing Administration | $120-160$ |
| Leasing Administration Manager | $80-130$ |
| Leasing Manager | $80-100+$ |
| Leasing Associate/Administrator | $50-80+$ |

## DEVELOPMENT AND ASSET MANAGEMENT

| Job Titte | National |
| :--- | :---: |
| Vice President, Asset Management | $220+$ |
| Director, Asset Management | $150-220$ |
| Asset Manager | $100-150+$ |
| Development Director | $175+$ |
| Development Manager | $120-175+$ |
| Development Associate | $80-120$ |
| VP Acquisitions | $200+$ |
| Acquisitions Manager | $125-200$ |
| Acquisitions / Real Estate Analyst | $75-125+$ |

## RESIDENTIAL REAL ESTATE

| Job Title | National |
| :--- | :---: |
| Director, Property Management | $150-250$ |
| Regional Property Manager | $120-165$ |
| Senior Property Manager / Portfolio Manager | $90-150$ |
| General Manager (Luxury Rental, Condo) | $150-200$ |
| Portfolio Community Association Manager (CAM) | $110-130$ |
| On-Site Community Association Manager (CAM) | $90-120$ |
| On-Site Property Manager (Luxury) | $90-120$ |
| On-Site Property Manager (Affordable) | $75-110$ |
| Assistant Property Manager | $65-80$ |
| Project Manager (Affordable) | $65-80$ |
| Director of Compliance (Affordable) | $90-120$ |
| Compliance Specialist (Affordable) | $60-80$ |
| Re-Certification Specialist (Affordable) | $55-75$ |
| VP of Marketing / Leasing (Affordable) | $10-150$ |
| Leasing Manager/Director | $90-150$ |
| Leasing Consultant | $45-75$ |
| Maintenance Manager | $75-120+$ |
| Resident Managar (NYC) | $80-150+$ |
| Maintenance Technician | $55-70+$ |


| Job Title | National |
| :--- | :---: |
| Executive / Account Director | $175-350$ |
| VP, Facilities Management | $150-225$ |
| Corporate Real Estate and FM Manager | $120-150$ |
| Director of Facilities Management | $110-175$ |
| Senior Facilities Manager | $95-140$ |
| Facilities Manager | $75-120+$ |
| Assistant Facilities Manager | $70-90$ |
| Facilities Coordinator | $50-70+$ |
| Facilities Project Manager | $90-120+$ |
| Workplace / Amenities Manager | $80-160$ |
| Corporate Hospitality Manager | $80-120+$ |
| Space Planner (Moves, Adds, Changes) | $70-90$ |
| Janitorial / Housekeeping Manager | $70-90$ |
| Director, EH\&S | $90-140$ |

OPERATIONS AND MAINTENANCE

| Job Title | National |
| :--- | :---: |
| Director of Maintenance/Engineering | $120-160+$ |
| Maintenance/Engineering Manager | $90-150$ |
| Maintenance/Engineering Supervisor | $75-120$ |
| Chief Engineer | $75-150$ |
| Critical Systems Engineers | $75-110$ |
| Building Engineer | $70-85+$ |
| Maintenance Technician | $55-80$ |

## TECHNOLOGY

## ^ HOT JOBS

Application Security Engineer
Cloud Security Engineer/Architect
Data Scientist
Full Stack Engineer
Site Reliability/DevOps


| Job Title | Atlanta | Chicago | Dallas | Denver | DMV' | Miami |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BI/Data Warehouse Architect | 140-180 | 145-170 | 160-200 | 120-160 | 145-175 | 150-175 |
| BI Manager | 120-160 | 150-175 | 160-200 | 120-160 | 130-150 | 150-180 |
| Data Manager | 130-160 | 150-175 | 160-200 | 130-170 | 120-150 | 150-180 |
| Information Manager | 120-160 | 145-175 | 140-170 | 130-170 | 120-150 | 120-130 |
| Database Designer | 125-135 | 125-150 | 100-120 | 100-130 | 110-140 | 125-150 |
| Database Administrator | 120-130 | 125-165 | 80-120 | 100-130 | 90-140 | 120-140 |
| Database Developer | 110-130 | 120-150 | 100-140 | 100-130 | 90-120 | 100-140 |
| ETL Developer | 110-130 | 120-150 | 100-140 | 100-130 | 120-150 | 100-140 |
| BI Developer | 90-130 | 120-150 | 100-140 | 100-130 | 120-150 | 100-140 |
| Data Analyst | 90-105 | 95-125 | 75-110 | 95-120 | 100-130 | 80-100 |
| Job Title | New York | Orlando | Raleigh | Richmond | Tampa |  |
| B1/Data Warehouse Architect | 145-180 | 125-135 | 125-170 | 125-170 | 125-150 |  |
| BI Manager | 150-185 | 130-150 | 120-160 | 120-160 | 120-140 |  |
| Data Manager | 150-185 | 130-150 | 120-160 | 120-160 | 120-140 |  |
| Information Manager | 145-175 | 105-120 | 120-160 | 120-160 | 120-140 |  |
| Database Designer | 125-150 | 100-120 | 100-130 | 100-125 | 100-125 |  |
| Database Administrator | 125-165 | 110-130 | 100-130 | 100-125 | 100-125 |  |
| Database Developer | 120-150 | 90-120 | 100-130 | 100-125 | 100-120 |  |
| ETL Developer | 120-150 | 90-100 | 115-130 | 115-130 | 95-120 |  |
| BI Developer | 120-150 | 110-120 | 107-130 | 95-130 | 95-120 |  |
| Data Analyst | 95-125 | 85-100 | 95-110 | 92-105 | 85-110 |  |

## CLOUD INFRASTRUCTURE

| Job Title | Atlanta | Chicago | Dallas | Denver | DMV | Miami |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Enterrorise Cloud Solutions Architect | 175-200 | 150-200 | 150-200 | 120-200 | 140-170 | 160-180 |
| Cloud Solutions Architect | 160-180 | 150-185 | 130-160 | 120-180 | 130-160 | 150-170 |
| Project Manager Data Center Solutions | 115-130 | 125-175 | 100-150 | 85-125 | 120-140 | 115-135 |
| Sr. Cloud Solutions Engineer | 135-155 | 150-175 | 120-145 | 100-160 | 120-140 | 130-150 |
| Cloud Solutions Engineer | 115-135 | 135-165 | 100-130 | 95-140 | 100-120 | 110-130 |
| Site Reliability Engineer/DevOps | 130-180 | 145-175 | 120-175 | 120-175 | 120-175 | 150-180 |
| DevSecOps | 130-180 | 145-175 | 120-175 | 120-175 | 120-175 | 150-200 |
| Job Title | New York | Orlando | Raleigh | Richmond | Tampa |  |
| Enterprise Cloud Solutions Architect | 165-200 | 140-160 | 140-170 | 130-160 | 125-160 |  |
| Cloud Solutions Architect | 160-200 | 130-160 | 140-170 | 130-160 | 140-160 |  |
| Project Manager Data Center Solutions | 125-165 | 115-125 | 115-130 | 115-130 | 110-120 |  |
| Sr. Cloud Solutions Engineer | 150-175 | 130-150 | 125-145 | 125-145 | 120-140 |  |
| Cloud Solutions Engineer | 135-165 | 120-140 | 110-140 | 110-140 | 110-130 |  |
| Site Reliability Engineer/DevOps | 145-200 | 140-150 | 130-180 | 130-180 | 120-175 |  |
| DevSecOps | 150-200 | 120-175 | 130-180 | 130-180 | 120-175 |  |

Identity \& Governance Leadership

|  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Job Titile | Atlanta | Austin | Central Florida | Chicago | Dallas | Denver |
| Chief Information Security Officer | $180-300+$ | $180-250+$ | $170-240+$ | $250-400+$ | $180-250+$ | $180-300+$ |
| VP, Information Security | $165-225+$ | $165-200+$ | $150-175+$ | $200-250+$ | $165-200+$ | $165-225+$ |
| Director, Information Security | $150-200+$ | $160-180+$ | $140-150+$ | $185-225+$ | $160-180+$ | $150-200+$ |
| Manager, Information Security | $150-170+$ | $145-160+$ | $125-140+$ | $150-180+$ | $145-160+$ | $150-170+$ |


| Job Titte | DMV | Houston | New York | Raleigh | Richmond | South Florida |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Chief Information Security Officer | 220-300+ | $200-270+$ | $225-300+$ | $200-250+$ | $200-250+$ | $250-$-350 |
| VP, Information Security | $190-210+$ | $195-260+$ | $200-260+$ | $190-220$ | $190-220$ | $200-275$ |
| Director, Information Security | $175-190+$ | $165-200+$ | $185-250+$ | $170-210$ | $170-210$ | $175-225$ |
| Manager, Information Security | $150-170+$ | $115-140+$ | $160-185+$ | $150-190$ | $150-190$ | $150-180$ |


| Job Titte | Atlanta | Austin | Central Florida | Chicago | Dallas | Denver |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| VP, Identity \& Govermance | 200-300+ | 180-200+ | 155-170+ | $190-220+$ | $180-200+$ | $175-190+$ |
| Director, Identity \& Governance | $175-225+$ | $165-185+$ | $140-150+$ | $170-200+$ | $165-185+$ | $160-180+$ |
| Manager, Identity \& Governance | $150-190+$ | $145-160+$ | $125-140+$ | $150-170+$ | $145-160+$ | $150-165+$ |
|  |  |  |  |  |  |  |
|  | DMV | Houston | New York | Raleigh | Richmond | South Florida |
| Job Titite | $160-190$ | $170-190+$ | $200-220+$ | $200-250$ | $200-250$ | $200-250$ |
| VP, Identity \& Govermance | $150-160$ | $165-185+$ | $180-200+$ | $175-220$ | $175-220$ | $175-225$ |
| Director, Identity \& Governance | $130-150$ | $130-150+$ | $150-180+$ | $150-200$ | $150-200$ | $150-180$ |
| Manager, Identity \& Governance |  |  |  |  |  |  |

## Identity \& Access Managemen

| Job Title | Atlanta | Austin | Central Florida | Chicago | Dallas | Denver |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Architect | 170-200+ | 165-185+ | 125-150+ | 150-170+ | 165-185+ | 170-200+ |
| Senior Engineer | 140-160+ | 145-160+ | 115-130+ | 140-155+ | 145-160+ | 140-160+ |
| Engineer | 130-150+ | 125-140+ | 90-110+ | 125-145+ | 125-140+ | 130-150+ |
| Developer | 120-150+ | 135-155+ | 105-130+ | 120-140+ | 135-155+ | 120-150+ |
| Administrator | 85-110+ | 100-115+ | 80-100+ | 95-110+ | 100-115+ | 80-110+ |
| Job Title | DMV' | Houston | New York | Raleigh | Richmond | South Florida |
| Architect | 150-175+ | 165-185+ | 160-180+ | 150-200 | 150-200 | 170-200 |
| Senior Engineer | 135-150+ | 145-160+ | 150-170+ | 140-175 | 140-175 | 140-170 |
| Engineer | 120-140+ | 125-140+ | 125-150+ | 120-150 | 120-150 | 130-150 |
| Developer | 130-150+ | 135-155+ | 125-150+ | 120-140 | 120-140 | 125-140 |
| Administrator | 90-120 | 100-115+ | 95-120+ | 100-120 | 100-120 | 100-120 |
| Privileged Access Management |  |  |  |  |  |  |
| Job Title | Atlanta | Austin | Central Florida | Chicago | Dallas | Denver |
| Architect | 150-180+ | 155-185+ | 125-145+ | 150-170+ | 155-185+ | 150-180+ |
| Engineer | 120-160+ | 135-155+ | 100-130+ | 135-155+ | 135-155+ | 120-160+ |
| Administrator | 85-120+ | 110-120+ | 80-100+ | 95-110+ | 110-120+ | 85-120+ |
| Job Title | DMV' | Houston | New York | Raleigh | Richmond | South Florida |
| Architect | 150-175+ | 155-185+ | 160-180+ | 150-200 | 150-200 | 170-200 |
| Engineer | 130-150 | 135-155+ | 135-165+ | 140-175 | 140-175 | 140-170 |
| Administrator | 80-110 | 110-120+ | 95-120+ | 100-130 | 100-130 | 100-120 |


| Job Tittle | Atlanta | Austin | Central Florida | Chicago | Dallas | Denver |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| VP, Governance, Risk \& Compliance | $165-180+$ | $180-200+$ | $155-170+$ | $190-220+$ | $180-200+$ | $185-210+$ |
| Director, Governance, Risk \& Compliance | $150-165+$ | $160-180+$ | $135-155+$ | $180-200+$ | $160-180+$ | $170-195+$ |
| Manager, Governance, Risk \& Compliance | $130-150+$ | $145-160+$ | $125-145+$ | $155-175+$ | $145-160+$ | $140-160+$ |


| Job Titile | DMV | Houston | New York | Raleigh | Richmond | South Florida |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| VP, Goverance, Ris \& Compliance | $175-195+$ | $180-200+$ | $190-240+$ | $175-225$ | $175-225$ | $175-225$ |
| Director, Governance, Risk \& Compliance | $160-175+$ | $160-180+$ | $180-215+$ | $150-200$ | $150-200$ | $150-180$ |
| Manager, Governance, Risk \& Compliance | $145-155+$ | $145-160+$ | $160-185+$ | $130-175$ | $130-175$ | $130-160$ |

Governance Risk \& Compliance

| Job Title | Atlanta | Austin | Central Florida | Chicago | Dallas | Denver |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Principal GRC Consultant | 155-165+ | 160-175+ | 150-160+ | 185-200+ | 160-175+ | 155-165+ |
| Senior GRC Consultant | 135-145+ | 145-160+ | 125-135+ | 160-190+ | 145-160+ | 135-165+ |
| GRC Consultant | 125-135+ | 120-145+ | 120-130+ | 145-170+ | 120-145+ | 135-155+ |
| Compliance Coordinator/Analyst | 75-90+ | 85-110+ | 70-85+ | 95-105+ | 85-110+ | 75-90+ |
| Data Security Consultant | 135-160+ | 140-160+ | 125-150+ | 155-175+ | 140-160+ | 135-160+ |
| Principal QSA Assessor | 170-200+ | 165-200+ | 160-185+ | 180-220+ | 165-200+ | 160-200+ |
| Senior QSA Assessor | 130-170 | 140-165+ | 120-160+ | 150-190+ | 140-165+ | 120-170 |
| QSA Assessor | 80-130 | 120-145+ | 75-120+ | 100-130+ | 120-145+ | 80-130 |
|  |  |  |  |  |  |  |
| Job Title | DMV' | Houston | New York | Raleigh | Richmond | South Florida |
| Principal GRC Consultant | 160-170+ | 160-175+ | 185-220+ | 150-180 | 150-180 | 160-180 |
| Senior GRC Consultant | 130-140 | 145-160+ | 160-200+ | 130-150 | 130-150 | 130-160 |
| GRC Consultant | 120-140 | 120-145+ | 145-180+ | 120-135 | 120-135 | 100-130 |
| Compliance Coordinator/Analyst | 70-90 | 85-110+ | 95-115+ | 100-120 | 100-120 | 75-100 |
| Data Security Consultant | 130-150 | 140-160+ | 155-190+ | 150-180 | 150-180 | 140-160 |
| Principal QSA Assessor | 160-190 | 165-200+ | 200-240+ | 165-200 | 160-195 | 175-225 |
| Senior QSA Assessor | 130-160 | 140-165+ | 150-200+ | 125-150 | 120-145 | 130-170 |
| QSA Assessor | 80-120 | 120-145+ | 100-140+ | 100-120 | 100-120 | 80-130 |


| Job Titte | Atlanta | Austin | Centril Florida | Chicago | Dallas | Denver |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| VP, Security Operations Center | $170-200+$ | $185-200+$ | $155-170+$ | $180-215+$ | $185-200+$ | $170-200+$ |
| Director, Security Operations Center | $150-180+$ | $165-185+$ | $140-150+$ | $175-190+$ | $165-185+$ | $150-180+$ |
| Manager, Security Operations Center | $130-160+$ | $155-165+$ | $125-145+$ | $160-180+$ | $155-165+$ | $130-160+$ |
|  |  |  |  |  |  |  |
|  | DMV | Houston | New York | Raleigh | Richmond | South Florida |
| Job Title | $160-190$ | $185-200+$ | $180-240+$ | $175-225$ | $175-225$ | $175-225$ |
| VP, Security Operations Center | $155-185+$ | $175-200+$ | $150-200$ | $150-200$ | $150-180$ |  |
| Director, Security Operations Center | $150-160$ | 160 | 140 |  |  |  |
| Manager, Security Operations Center | $130-150$ | $155-165+$ | $160-190+$ | $140-175$ | $140-175$ | $130-160$ |


| Job Title | Atlanta | Austin | Central Florida | Chicago | Dallas | Denver |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Lead Engineer | 150-170+ | 150-190+ | 140-160+ | 200-225+ | 150-190+ | 150-170+ |
| Principal Engineer | 140-160+ | 150-175+ | 135-150+ | 150-190+ | 150-175+ | 140-160+ |
| Senior Engineer | 125-150+ | 130-155+ | 115-135+ | 140-170+ | 130-155+ | 125-150+ |
| Engineer | 95-120+ | 125-135+ | 90-115+ | 110-135+ | 125-135+ | 95-120+ |
| Analyst (Level III) | 135-155+ | 150-180+ | 120-135+ | 150-165+ | 150-180+ | 135-155+ |
| Analyst (Level II) | 110-120+ | 120-140+ | 80-115+ | 115-130+ | 120-140+ | 110-120+ |
| Analyst (Level I) | 70-90+ | 80-110+ | 60-75+ | 80-90+ | 80-110+ | 70-85+ |
| Security Administrator | 70-90+ | 75-100+ | 65-80+ | 85-100+ | 75-100+ | 70-85+ |
| Network Security Architect | 130-160+ | 145-170+ | 120-140+ | 130-160+ | 145-170+ | 125-155+ |
| Senior Network Security Engineer | 110-135+ | 145-160+ | 110-120+ | 135-155+ | 145-160+ | 110-135+ |
| Network Security Engineer | 90-125+ | 100-130+ | 90-120+ | 100-130+ | 100-130+ | 90-125+ |
| DLP Architect | 150-160+ | 150-160+ | 140-150+ | 160-190+ | 150-160+ | 150-160+ |
| DLP Engineer | 135-150+ | 135-150+ | 125-140+ | 155-175+ | 135-150+ | 135-150+ |
| WAF Engineer | 135-1155+ | 120-140+ | 115-130+ | 140-165+ | 120-140+ | 120-140+ |
| Job Title | DMV' | Houston | New York | Raleigh | Richmond | South Florida |
| Lead Engineer | 150-170 | 150-190+ | 185-215+ | 160-195 | 160-195 | 160-190 |
| Principal Engineer | 140-160 | 150-175+ | 175-205+ | 150-170 | 150-170 | 150-190 |
| Senior Engineer | 120-140 | 130-155+ | 150-180+ | 130-150 | 130-150 | 130-160 |
| Engineer | 90-110 | 125-135+ | 115-140+ | 100-130 | 100-130 | 100-130 |
| Analyst (Level III) | 125-145 | 150-180+ | 150-170+ | 120-130 | 115-125 | 130-160 |
| Analyst (Level II) | 100-120 | 120-140+ | 125-140+ | 110-120 | 105-115 | 100-130 |
| Analyst (Level I) | 70-80 | 80-110+ | 90-110+ | 90-110 | 85-105 | 80-100 |
| Security Administrator | 70-80 | 75-100+ | 85-100+ | 80-110 | 80-110 | 75-100 |
| Network Security Architect | 120-150 | 145-170+ | 140-175+ | 150-170 | 150-170 | 145-165 |
| Senior Network Security Engineer | 135-155+ | 145-160+ | 135-165+ | 120-145 | 120-145 | 135-155 |
| Network Security Engineer | 110-135+ | 100-130+ | 100-140+ | 100-130 | 100-130 | 120-140 |
| DLP Architect | 150-160 | 150-160+ | 160-200+ | 150-175 | 150-175 | 160-180 |
| DLP Engineer | 130-150 | 135-150+ | 155-180+ | 130-150 | 130-150 | 140-160 |
| WAF Engineer | 120-140 | 120-140+ | 140-175+ | 130-150 | 130-150 | 125-150 |


| Job Title | Atlanta | Austin | Central Florida | Chicago | Dallas | Denver |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cloud Security Architect | 160-190+ | 165-190+ | 140-170+ | 175-190+ | 165-190+ | 150-190+ |
| Cloud Security Engineer | 150-160+ | 160-170+ | 120-140+ | 150-180+ | 160-170+ | 150-160+ |
| Cloud Security Penetration Tester | 155-175+ | 155-180+ | 130-155+ | 145-175+ | 155-180+ | 155-175+ |
| Principal Application Security Engineer | 150-175+ | 165-185+ | 140-160+ | 165-195+ | 165-185+ | 145-165+ |
| Senior Application Security Engineer | 140-155+ | 140-165+ | 130-140+ | 155-180+ | 140-165+ | 130-145+ |
| Application Security Engineer | 120-140+ | 130-150+ | 110-120+ | 145-165+ | 130-150+ | 135-150+ |
| Job Title | DMV' | Houston | New York | Raleigh | Richmond | South Florida |
| Cloud Security Architect | 165-190+ | 165-190+ | 175-200+ | 175-200 | 175-200 | 175-200 |
| Cloud Security Engineer | 150-170 | 160-170+ | 160-190+ | 150-175 | 150-175 | 150-175 |
| Cloud Security Penetration Tester | 140-160 | 155-180+ | 160-190+ | 150-190 | 150-190 | 160-190 |
| Principal Application Security Engineer | 165-180+ | 165-185+ | 170-195+ | 160-200 | 160-200 | 175-200 |
| Senior Application Security Engineer | 145-160+ | 140-165+ | 165-190+ | 150-175 | 150-175 | 150-175 |
| Application Security Engineer | 130-145 | 130-150+ | 145-165+ | 130-160 | 130-160 | 135-155 |


| Job Title | Atlanta | Austin | Central Florida | Chicago | Dallas | Denver |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Manager, Incident Response | 145-200+ | 145-165+ | 120-135+ | 140-165+ | 145-165+ | 145-200+ |
| Incident Response Analyst (Level III) | 120-170+ | 145-160+ | 115-140+ | 130-150+ | 145-160+ | 120-170+ |
| Incident Response Analyst (Level II) | 100-120+ | 125-150+ | 90-120+ | 100-130+ | 125-150+ | 100-120+ |
| Incident Response Analyst (Level I) | 70-90+ | 95-125+ | 65-75+ | 75-90+ | 95-125+ | 70-90+ |
| Senior Forensics Analyst | 150-200+ | 160-190+ | 135-165+ | 180-200+ | 160-190+ | 150-200+ |
| Forensics Analyst | 120-150+ | 145-165+ | 115-140+ | 140-170+ | 145-165+ | 120-150+ |
| DFIR Engineer | 100-130+ | 120-140+ | 85-115+ | 100-130+ | 120-140+ | 100-130+ |
| DFIR Analyst | 90-110+ | 90-120+ | 60-85+ | 75-100+ | 90-120+ | 90-110+ |
| Reverse Engineer | 135-150+ | 145-165+ | 115-140+ | 130-150+ | 145-165+ | 135-150+ |
| Malware Analyst | 100-120+ | 115-135+ | 90-115+ | 100-120+ | 115-135+ | 100-120+ |
|  |  |  |  |  |  |  |
| Job Title | DMV' | Houston | New York | Raleigh | Richmond | South Florida |
| Manager, Incident Response | 120-140 | 145-165+ | 150-180+ | 150-200 | 150-200 | 150-200 |
| Incident Response Analyst (Level III) | 120-130 | 145-160+ | 130-165+ | 120-150 | 120-150 | 125-155 |
| Incident Response Analyst (Level II) | 90-115 | 125-150+ | 100-140+ | 100-130 | 100-130 | 100-125 |
| Incident Response Analyst (Level I) | 70-80 | 95-125+ | 85-100+ | 80-110 | 80-110 | 70-100 |
| Senior Forensics Analyst | 150-180 | 160-190+ | 190-240+ | 150-200 | 150-200 | 150-200 |
| Forensics Analyst | 120-140 | 145-165+ | 150-190+ | 130-150 | 130-150 | 120-150 |
| DFIR Engineer | 100-120 | 120-140+ | 120-150+ | 100-130 | 100-130 | 100-130 |
| DFIR Analyst | 70-90 | 90-120+ | 90-110+ | 80-100 | 80-100 | 90-110 |
| Reverse Engineer | 120-140 | 145-165+ | 130-165+ | 130-150 | 130-150 | 130-160 |
| Malware Analyst | 90-120 | 115-135+ | 100-130+ | 100-130 | 100-130 | 100-125 |

## Penetration Testing/Red Team

| Job Titte | Atlanta | Austin | Central Florida | Chicago | Dallas | Denver |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Penetration Tester - Embedded Systems | 150-190+ | 160-190+ | 140-175+ | 160-190+ | 160-190+ | 150-190+ |
| Principal Penetration Tester | 160-190+ | 160-180+ | 140-170+ | 160-180+ | 160-180+ | 200+ |
| Senior Penetration Tester | 140-180+ | 150-165+ | 120-145+ | 140-170+ | 150-165+ | 170-190+ |
| Penetration Tester | 130-150+ | 130-150+ | 90-125+ | 130-140+ | 130-150+ | 150-165+ |
| Social Engineer | 125-145+ | 120-150+ | 120-140+ | 130-150+ | 120-150+ | 125-145+ |
| Job Title | DMV' | Houston | New York | Raleigh | Richmond | South Florida |
| Penetration Tester - Embedded Systems | 150-190 | 160-190+ | 160-190+ | 150-170 | 150-170 | 150-200 |
| Principal Penetration Tester | 175-200+ | 160-180+ | 160-190+ | 150-200 | 150-200 | 150-200 |
| Senior Penetration Tester | 150-185+ | 150-165+ | 150-180+ | 130-160 | 130-160 | 135-165 |
| Penetration Tester | 130-170+ | 130-150+ | 130-150+ | 120-150 | 120-150 | 120-150 |
| Social Engineer | 120-140 | 120-150+ | 130-160+ | 120-150 | 120-150 | 120-150 |
| DevSecOps |  |  |  |  |  |  |
| Job Title | Atlanta | Austin | Central Florida | Chicago | Dallas | Denver |
| DevSecOps Architect | 165-200+ | 165-190+ | 160-175+ | 185-200+ | 165-190+ | 165-200+ |
| Senior DevSecOps Engineer | 140-180+ | 155-175+ | 130-150+ | 165-180+ | 155-175+ | 140-180+ |
| DevSecOps Engineer | 130-160+ | 145-165+ | 125-135+ | 150-165+ | 145-165+ | 130-160+ |
|  |  |  |  |  |  |  |
| Job Title | DMV' | Houston | New York | Raleigh | Richmond | South Florida |
| DevSecOps Architect | 170-190+ | 155-175+ | 185-215+ | 175-200 | 175-200 | 170-200 |
| Senior DevSecOps Engineer | 150-170 | 135-150+ | 175-200+ | 140-175 | 140-175 | 160-180 |
| DevSecOps Engineer | 130-150 | 125-140+ | 150-175+ | 130-160 | 130-160 | 140-160 |
| Architecture |  |  |  |  |  |  |
| Job Title | Atanta | Austin | Central Florida | Chicago | Dallas | Denver |
| Enterprise Security Architect | 180-215+ | 150-170+ | 135-160+ | 170-195+ | 150-170+ | 180-215+ |
| Solutions Architect | 150-200+ | 145-160+ | 135-160+ | 160-185+ | 145-160+ | 150-200+ |
| Job Title | DMV' | Houston | New York | Raleigh | Richmond | South Florida |
| Enterprise Security Architect | 160-175+ | 150-175+ | 175-215+ | 175-200 | 175-200 | 180-220 |
| Solutions Architect | 160-175+ | 135-160+ | 165-200+ | 175-200 | 175-200 | 160-200 |


| Job Title | Atlanta | California | Chicago | Dallas | Denver | DMV' |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Data Scientist (0-2 years) | 100-120 | 100-135 | 100-120 | 100-120 | 120-150 | 100-135 |
| Sr. Data Scientist | 150-175+ | 135-170+ | 125-140+ | 130-170 | 140-170+ | 135-170+ |
| Director of Data Science | 175-200+ | 170-200+ | 135-175+ | 160-200 | 160-200+ | 170-200+ |
| Chief Data Scientist | 180-220+ | 200-230+ | 175-220+ | 160-200 | 160-200+ | 200-230+ |
|  |  |  |  |  |  |  |
| Job Title | Houston | Miami | New York | Raleigh | Richmond | Tampa |
| Data Scientist (0-2 years) | 100-120 | 90-125 | 100-135 | 125-140 | 125-140 | 110-130 |
| Sr. Data Scientist | 120-145+ | 125-175 | 135-170+ | 140-170 | 140-170 | 140-175 |
| Director of Data Science | 145-175+ | 175-200 | 170-200+ | 180-200 | 180-200 | 165-200 |
| Chief Data Scientist | 175-220+ | 200-250 | 200-250+ | 165-195+ | 165-195+ | 200-250 |

## SOFTWARE DEVELOPMENT

| Job Title | Atlanta | Chicago | Dallas | Denver | DMV | Miami |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Development Director | 150-200 | 150-160 | 150-190 | 150-200 | 175-200 | 150-180 |
| Development Manager | 130-160 | 130-150 | 140-170 | 140-170 | 150-175 | 130-150 |
| Software Architect | 150-180 | 130-150 | 120-170 | 125-170 | 140-170 | 140-160 |
| Lead Developer | 130-150 | 120-135 | 125-140 | 130-160 | 130-175 | 130-150 |
| Sr. Developer | 125-145 | 110-125 | 120-170 | 130-165 | 120-160 | 120-140 |
| Developer | 90-120 | 90-10 | 100-130 | 120-140 | 110-120 | 90-120 |
| Jr. Developer | 70-90 | 70-90 | 70-100 | 80-95 | 90-110 | 75-90 |
| Mobile Developer - iOS/Android/Win | 110-160 | 110-130 | 110-150 | 120-160 | 100-130 | 120-150 |
| Web Developer - PHP/Ruby/Per//etc. | 90-120 | 100-120 | 80-120 | 100-140 | 90-130 | 100-120 |
| Front End Web Developer - HTML/CSS/XML/etc. | 80-110 | 100-120 | 100-140 | 100-140 | 90-145 | 100-120 |
| SharePoint Developer | 100-125 | 120-140 | 95-135 | 100-130 | 120-150 | 100-120 |
| Programmer-C/C++ | 100-140 | 120-130 | 100-120 | 100-130 | 90-110 | 100-120 |
| Database Developer - MSSQL/PL/SQL | 90-120 | 110-130 | 100-140 | 100-130 | 90-110 | 100-120 |
| Fullstack Engineer (with Angular/REACT) | 120-150 | 120-150 | 110-150 | 130-165 | 120-160 | 120-150 |


| Job Title | New York | Orlando | Raleigh | Richmond | Tampa |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Development Director | $150-200$ | $150-180$ | $150-200$ | $150-200$ | $140-175$ |
| Development Manager | $145-185$ | $135-165$ | $140-170$ | $140-170$ | $140-160$ |
| Software Architect | $145-185$ | $135-160$ | $125-170$ | $125-170$ | $140-170$ |
| Lead Developer | $150-185$ | $120-140$ | $130-150$ | $130-150$ | $120-120$ |
| Sr. Developer | $140-165$ | $110-140$ | $110-140$ | $110-140$ | $10-130$ |
| Developer | $105-145$ | $90-105$ | $90-125$ | $90-125$ | $95-125$ |
| Jr. Developer | $80-95$ | $80-95$ | $75-95$ | $75-95$ | $75-95$ |
| Mobile Developer - iOS/Android/Win | $130-150$ | $110-150$ | $120-160$ | $120-160$ | $110-140$ |
| Web Developer - PHP/Ruby/Per/etc. | $120-150$ | $90-120$ | $90-120$ | $90-120$ | $90-110$ |
| Front End Web Developer - HTML/CSS/XML/etc. | $115-150$ | $90-120$ | $90-120$ | $90-120$ | $85-115$ |
| SharePoint Developer | $130-150$ | $100-130$ | $90-115$ | 90 | 90 |
| Programmer - C/C++ | $125-145$ | $90-110$ | $80-100$ | $90-110$ | $90-115$ |
| Database Developer - MSSQL/PL/SQL | $110-130$ | $95-125$ | $90-120$ | $90-120$ | $95-115$ |
| Fullstack Engineer (with Angular/REACT) | $120-150$ | $120-140$ | $120-150$ | $120-150$ | $120-140$ |


| Job Tiitle | Atlanta | Chicago | Dallas | Denver | DMV | Miami |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Infrastructure Specialist/Architect | $130-150$ | $130-140$ | $120-150$ | $120-150$ | $110-140$ | $140-160$ |
| Service Delivery Manager | $120-130$ | $110-130$ | $110-150$ | $100-140$ | $100-130$ | $120-140$ |
| Network Engineer | $110-125$ | $100-120$ | $100-130$ | $110-140$ | $100-130$ | $110-130$ |
| Server Support Engineer | $85-95$ | $80-100$ | $90-120$ | $85-110$ | $70-90$ | $80-100$ |
| Field Engineer | $65-75$ | $70-80$ | $70-90$ | $70-90$ | $60-75$ | $70-80$ |
| Service Desk Manager | $70-80$ | $90-110$ | $100-130$ | $90-120$ | $80-110$ | $90-110$ |
| Systems Administrator | $80-95$ | $80-110$ | $70-100$ | $90-120$ | $85-105$ | $80-100$ |
| Application Support Analyst | $75-95$ | $70-90$ | $60-90$ | $75-95$ | $80-100$ | $70-90$ |
| Desktop Support Analyst | $40-60$ | $60-80$ | $40-60$ | $55-70$ | $40-60$ | $60-70$ |
| Helposesk/Service Desk Analyst | $30-50$ | $50-70$ | $40-60$ | $45-65$ | $40-60$ | $50-60$ |


| Job title | New York | Orrando | Raleigh | Richmond | Tampa |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Infrastructure Specialist/Architect | $125-165$ | $100-10$ | $130-145$ | $130-145$ | $120-140$ |
| Service Delivery Manager | $110-150$ | $110-130$ | $95-125$ | $95-125$ | $95-120$ |
| Network Engineer | $110-145$ | $100-120$ | $90-110$ | $90-110$ | $95-115$ |
| Server Support Engineer | $85-110$ | $80-90$ | $65-85$ | $65-85$ | $65-85$ |
| Field Engineer | $60-90$ | $50-60$ | $60-75$ | $60-75$ | $60-75$ |
| Service Desk Manager | $90-125$ | $60-85$ | $75-100$ | $75-100$ | $75-100$ |
| Systems Administrato | $85-100$ | $60-80$ | $75-110$ | $75-110$ | $80-105$ |
| Application Support Analyst | $75-115$ | $40-50$ | $70-85$ | $70-85$ | $75-100$ |
| Desktop Support Analyst | $55-85$ | $35-45$ | $55-65$ | $50-65$ | $40-55$ |
| Helpdesk/Service Desk Analyst | $55-85$ | $30-40$ | $45-60$ | $45-60$ | $35-45$ |

## testing

| Job Title | Atlanta | Chicago | Dallas | Denver | DMV' | Miami |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| QA Analyst | 80-100 | 80-100 | 80-100 | 80-100 | 80-95 | 80-90 |
| Senior Test Analyst | 90-110 | 100-120 | 90-110 | 90-120 | 85-105 | 80-100 |
| Technical Lead | 100-120 | 110-130 | 100-120 | 100-130 | 95-125 | 100-115 |
| Test Analyst | 80-100 | 80-100 | 80-100 | 80-100 | 80-100 | 80-90 |
| Test Lead | 100-120 | 110-130 | 90-120 | 100-130 | 100-120 | 90-110 |
| Test Manager | 120-130 | 120-140 | 110-140 | 120-160 | 110-130 | 120-130 |
| Test Automation Engineer | 105-120 | 100-130 | 100-130 | 100-130 | 110-135 | 120-140 |
| SDET | 115-135 | 100-130 | 110-140 | 100-130 | 120-140 | 110-130 |
| Senior SDET | 135-160 | 125-145 | 120-150 | 125-145 | 135-165 | 125-150 |
| Job Title | New York | Orlando | Raleigh | Richmond | Tampa |  |
| QA Analyst | 85-105 | 80-100 | 85-100 | 75-95 | 70-85 |  |
| Senior Test Analyst | 90-135 | 95-110 | 95-120 | 90-120 | 85-105 |  |
| Technical Lead | 125-150 | 100-115 | 110-130 | 110-130 | 110-125 |  |
| Test Analyst | 80-105 | 65-85 | 85-100 | 75-95 | 80-95 |  |
| Test Lead | 125-150 | 100-115 | 110-130 | 110-130 | 105-125 |  |
| Test Manager | 135-165 | 120-130 | 120-145 | 120-145 | 120-140 |  |
| Test Automation Engineer | 140-165 | 110-125 | 105-115 | 105-115 | 110-125 |  |
| SDET | 140-165 | 110-125 | 110-130 | 110-130 | 110-130 |  |
| Senior SDET | 150-175 | 120-140 | 125-150 | 125-150 | 125-140 |  |

## LEADERSHIP

| Job Tititle | Atlanta | Chicago | Dallas | Denver | DMV | Miami |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| CIO | $200-350$ | $200-350$ | $180-250$ | $175-250$ | $200-350$ | $250-400$ |
| CTO | $200-350$ | $200-350$ | $180-250$ | $175-250$ | $200-350$ | $250-350$ |
| IT Director | $150-200$ | $165-200$ | $125-200$ | $120-180$ | $160-200$ | $150-200$ |
| Chief Information Security Officer | $150-300$ | $200-400$ | $150-250$ | $175-250$ | $180-300$ | $250-350$ |
| Head of IT Security | $150-200$ | $180-250$ | $180-250$ | $175-250$ | $175-210$ | $150-200$ |
| Head of IT | $140-175$ | $180-250$ | $140-190$ | $150-250$ | $175-210$ | $150-200$ |
| Head of Development | $140-200$ | $180-250$ | $150-200$ | $150-250$ | $175-210$ | $150-200$ |
| Head of Infrastructure | $130-180$ | $180-225$ | $140-190$ | $150-250$ | $175-210$ | $150-200$ |
| Head of Service Delivery | $130-160$ | $175-200$ | $110-150$ | $150-250$ | $175-210$ | $150-175$ |
| Head of Business Intelligence | $140-180$ | $175-200$ | $160-200$ | $150-250$ | $175-210$ | $150-200$ |
| Business Architect | $130-150$ | $150-185$ | $120-170$ | $130-160$ | $150-180$ | $160-180$ |
| Enterprise Architect | $160-200$ | $150-195$ | $150-180$ | $140-170$ | $150-180$ | $160-200$ |
| Technical Architect | $130-175$ | $150-195$ | $150-180$ | $140-170$ | $150-180$ | $160-180$ |
| IT Manager | $100-140$ | $150-175$ | $110-130$ | $120-140$ | $130-170$ | $120-150$ |


| Job Tittle | New York | Orlando | Raleigh | Richmond | Tampa |
| :--- | :---: | :---: | :---: | :---: | :---: |
| CIO | $250-400$ | $175-300$ | $160-235$ | $160-235$ | $200-275$ |
| CTO | $250-400$ | $175-300$ | $170-240$ | $170-240$ | $180-250$ |
| IT Director | $165-225$ | $130-150$ | $160-220$ | $160-220$ | $130-150$ |
| Chief Information Security Officer | $200-350$ | $140-225$ | $180-230$ | $180-230$ | $200-275+$ |
| Head of IT Security | $180-250$ | $125-140$ | $140-175$ | $140-175$ | $140-190+$ |
| Head of IT | $180-250$ | $125-140$ | $150-200$ | $150-200$ | $150-175$ |
| Head of Development | $180-250$ | $130-165$ | $150-200$ | $150-200$ | $140-175$ |
| Head of Infrastructure | $180-225$ | $130-150$ | $150-200$ | $150-200$ | $140-175$ |
| Head of Service Delivery | $175-200$ | $115-130$ | $120-140$ | $120-140$ | $115-130$ |
| Head of Business Intelligence | $175-200$ | $125-140$ | $150-200$ | $150-200$ | $150-180$ |
| Business Architect | $150-185$ | $140-180$ | $130-160$ | $130-160$ | $125-150$ |
| Enterprise Architect | $150-195$ | $140-180$ | $155-195$ | $155-195$ | $160-200+$ |
| Technical Architect | $150-195$ | $140-180$ | $130-170$ | $130-170$ | $140-175$ |
| IT Manager | $150-175$ | $100-130$ | $120-135$ | $120-135$ | $125-150$ |

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## PROJECTS

| Job Title | Atlanta | Chicago | Dallas | Denver | DMV | Miami |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Program Director | $130-170$ | $150-195$ | $140-180$ | $120-160$ | $150-200$ | $140-180$ |
| Head of PMO | $130-160$ | $165-195$ | $140-200$ | $120-150$ | $140-170$ | $150-180$ |
| Porffolio Manager | $120-140$ | $145-175$ | $125-150$ | $10-135$ | $140-170$ | $140-160$ |
| Program Manager | $120-140$ | $145-175$ | $120-150$ | $120-150$ | $150-180$ | $130-150$ |
| Project Manager - Senior | $155-130$ | $125-165$ | $120-150$ | $120-140$ | $120-140$ | $100-130$ |
| Project Manager - Mid | $100-115$ | $115-145$ | $100-120$ | $100-125$ | $100-120$ | $90-110$ |
| Project Manager - Junior | $80-90$ | $90-110$ | $70-100$ | $90-100$ | $100-110$ | $80-90$ |
| Change Manager | $110-130$ | $120-130$ | $85-115$ | $90-110$ | $100-120$ | $110-130$ |
| Release Manager | $110-130$ | $120-130$ | $90-125$ | $90-130$ | $100-120$ | $10-130$ |
| Business Analyst - Senior | $100-120$ | $100-150$ | $100-130$ | $100-130$ | $110-130$ | $100-120$ |
| Business Analyst - Mid | $80-100$ | $95-125$ | $80-100$ | $95-115$ | $90-110$ | $80-100$ |
| Business Analyst - Junior | $60-80$ | $70-95$ | $60-80$ | $80-100$ | $90-110$ | $70-80$ |


| Job Titile | New York | Orlando | Raleigh | Richmond | Tampa |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Program Director | $150-225$ | $120-150$ | $120-160$ | $120-160$ | $120-150$ |
| Head of PMO | $165-225$ | $130-160$ | $120-150$ | $120-150$ | $140-170$ |
| Portfolio Manager | $145-185$ | $120-130$ | $110-135$ | $110-135$ | $125-150$ |
| Program Manager | $145-185$ | $120-130$ | $120-150$ | $120-150$ | $120-140$ |
| Project Manager - Senior | $125-165$ | $110-140$ | $110-130$ | $110-130$ | $110-130$ |
| Project Manager - Mid | $115-145$ | $90-110$ | $95-110$ | $95-110$ | $90-110$ |
| Project Manager - Junior | $90-110$ | $70-90$ | $75-95$ | $85-95$ | $70-90$ |
| Change Manager | $120-130$ | $100-130$ | $95-110$ | $90-110$ | $100-130$ |
| Release Manager | $120-130$ | $100-130$ | $90-130$ | $90-130$ | $100-125$ |
| Business Analyst - Senior | $100-150$ | $100-130$ | $95-120$ | $95-120$ | $100-120$ |
| Business Analyst - Mid | $95-125$ | $80-100$ | $85-105$ | $85-105$ | $85-100$ |
| Business Analyst - Junior | $70-95$ | $70-80$ | $75-85$ | $70-85$ | $65-80$ |

TELECOMS

| Job Tititle | Atlanta | Chicago | Dallas | Denver | DMV | Miami |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Program Manager | $130-180$ | $165-190$ | $130-150$ | $120-150$ | $200-250$ | $140-180$ |
| Project Manager | $130-160$ | $150-170$ | $110-150$ | $110-140$ | $200-250$ | $130-160$ |
| Project Coordinator | $100-130$ | $100-125$ | $80-110$ | $85-110$ | $160-200$ | $100-130$ |
| Business Analyst | $100-130$ | $100-145$ | $90-120$ | $90-120$ | $180-220$ | $100-130$ |
| IP \& Ethernet Engineer | $140-160$ | $135-160$ | $100-130$ | $100-130$ | $175-210$ | $140-160$ |
| Network Deployment \& Support Engineer | $140-160$ | $135-160$ | $100-110$ | $95-110$ | $175-210$ | $140-160$ |
| NOC/NMC Support Engineer | $140-160$ | $135-165$ | $100-110$ | $95-110$ | $175-210$ | $140-160$ |
| Provisioning Engineer | $130-160$ | $135-165$ | $90-110$ | $95-110$ | $175-210$ | $130-160$ |
| Voice \& Contact Center Engineer | $130-160$ | $135-165$ | $90-120$ | $95-120$ | $175-210$ | $130-160$ |
| Network Capacity Planning Engineer | $140-170$ | $135-165$ | $120-150$ | $130-150$ | $175-210$ | $140-170$ |
| RAN/RF Engineers | $130-150$ | $135-165$ | $90-120$ | $90-120$ | $150-180$ | $130-150$ |
| Mobile Network Architect | $130-160$ | $140-175$ | $120-140$ | $120-140$ | $150-180$ | $140-175$ |
| OSS/BSS Solutions Architect | $120-150$ | $140-175$ | $120-150$ | $120-140$ | $150-180$ | 1250 |
| Product Manager | $100-130$ | $105-145$ | $110-140$ | $120-140$ | $130-170$ | $100-130$ |


| Job Tititle | New York | Orlando | Raleigh | Richmond | Tampa |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Program Manager | $165-195$ | $10-140$ | $100-130$ | $100-130$ | $120-140$ |
| Project Manager | $150-175$ | $10-130$ | $95-120$ | $95-120$ | $95-110$ |
| Project Coordinator | $100-125$ | $70-90$ | $85-100$ | $85-100$ | $75-90$ |
| Business Analyst | $100-145$ | $80-120$ | $80-100$ | $80-100$ | $80-90$ |
| IP \& Ethernet Engineer | $135-165$ | $80-100$ | $75-100$ | $90-100$ | $90-100$ |
| Network Deployment \& Support Engineer | $135-165$ | $90-100$ | $60-90$ | $85-95$ | $85-95$ |
| NOC/NMC Support Engineer | $135-165$ | $70-90$ | $60-85$ | $85-95$ | $85-95$ |
| Provisioning Engineer | $135-165$ | $90-100$ | $65-90$ | $80-95$ | $80-95$ |
| Voice \& Contact Center Engineer | $135-165$ | $100-120$ | $90-120$ | $90-120$ | $100-120$ |
| Network Capacity Planning Engineer | $135-165$ | $110-120$ | $75-95$ | $140-160$ | $100-120$ |
| RAN/RF Engineers | $135-165$ | $90-110$ | $80-100$ | $80-100$ | $105-115$ |
| Mobile Network Architect | $140-175$ | $110-140$ | $110-130$ | $10-130$ | $115-125$ |
| OSS/BSS Solutions Architect | $140-175$ | $120-135$ | $120-140$ | $10-130$ | $105-115$ |
| Product Manager | $105-145$ | $100-130$ | $90-120$ | $90-120$ | $95-115$ |

'DMV: Washington. D.C., Maryland, and Virginia
All figures are expressed in thousand us. dollars and as annual gross salaries

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## $\rightarrow$ wandonging $\quad 60 \mathrm{k}$ <br> permanent placements <br> ast year <br> $\frac{+500}{\text { employees locally }}$

33
markets served
220k
contract workers last year

256 offices worldwide

53
years in
business
$\frac{+15}{\text { states served }} \quad+700 \mathrm{k}$

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